Strix Group



Reasons to be cheerful

26 May 2022

The key message emanating from Strix's AGM trading update is that despite the wider macro challenges, Strix is once again delivering in line with guidance. A variety of management actions have proven effective in offsetting the challenging environment. Commodity price inflation and supply chain issues have been largely neutered by a combination of product price increases, forex and hedging strategies, increased automation, and other efficiency measures. New product launches, coupled with price increases should result in a continued H2 bias to trading.

The Group is also successfully managing operations in China, with any concern that the issues in Shanghai might spill over into the Group's revenues allayed. The Group now hold finished goods across several facilities to ensure continuity of supply to customers.

Our DCF analysis results in a modest reduction in our fair value / share assumption to 284p, still at a hefty premium to the current share price.

Trading Update

The AGM statement recognises the weakening outlook since the end of Q1 on the back of continuing headwinds and the ongoing situation in the Ukraine. That said, they once again manage the challenges and deliver in line with guidance. We think the latter highlights the effectiveness of management's actions to ameliorate the challenging backdrop, plus a natural trading bias for Strix in favour of H2.

Challenges remain broadly unchanged: commodity price inflation, rising freight costs, supply chain disruption, plus increases in marketing and employee costs. The sanctions resulting from the start of hostilities in the Ukraine may well disrupt up to £3m of revenues derived from Russia. However, we had already factored all of these into our financial estimates at the end of March.

Proactive management actions include a **further price increase to the entire kettle controls range and water categories from 1 May,** the adoption of additional automation and efficiency measures at the new manufacturing operations, including the insourcing of components. The use of forex and commodity hedging has further reduced the impact of the ongoing cost inflation.

With a significant portion of its manufacturing operations and OEM customers based in China, one could be forgiven for concerns that the issues affecting Shanghai could well spread elsewhere in the country. Yet not only is the distance between the Group's manufacturing operations (Guangzhou) approximately 900 miles from Shanghai, but management has initiated stock holding across several provinces to minimise the risk of disruption and continue to supply its customer base.

Doubling of revenues between FY20 and FY25 will be driven by new product launches, with FY22 delivering the induction kettle ('*Visione*'), the 'one-cup' kettle ('*Dual Flo*'), in addition to a range of water filters from LAICA. Coupled with the recent price rises it would be reasonable to assume the bias in trading favouring H2 is likely to continue into FY22, further underpinning confidence of the Group achieving estimates.

Fair value / share based on a conservative DCF model

With no change to estimates, we use a discounted cash flow model to ascertain the fair value / share of the Group. We use what we consider to be conservative assumptions of a discount rate of 8.5% and a terminal growth rate of 2.25%.

The outcome suggests a fair value / share of 284p, a 48% premium to the current share price.

Company Data

 EPIC
 KETL

 Price (last close)
 192p

 52 weeks Hi/Lo
 390p/180p

 Market cap
 £397.0m

 ED Fair Value / share
 284p

 Net debt (Dec '21)
 £51.2m

Share Price, p



Source: ADVFN

Description

Strix Group PLC ("Strix) is a global leader in the design, manufacture and supply of kettle safety controls and other components and devices involving water heating and temperature control, steam management, and water filtration.

David O'Brien (Analyst) 0207 065 2690

david@equitydevelopment.co.uk

Hannah Crowe

0207 065 2692

hannah@equitydevelopment.co.uk







Financials

| Summary Profit & Loss | | | | | |
|---------------------------|-------|-------|--------|--------|--------|
| Year to Dec, £m | 2019A | 2020A | 2021A | 2022F | 2023F |
| Kettle controls | 85.8 | 79.8 | 85.1 | 83.0 | 85.0 |
| Water products | 9.8 | 11.7 | 21.4 | 29.2 | 35.5 |
| Appliances | 1.2 | 3.7 | 12.9 | 17.8 | 23.4 |
| Revenue | 96.88 | 95.31 | 119.41 | 129.92 | 143.87 |
| CoGS | -57.3 | -55.9 | -72.0 | -82.3 | -91.8 |
| Gross profit | 39.6 | 39.4 | 47.4 | 47.6 | 52.0 |
| Gross margin (%) | 40.9% | 41.4% | 39.7% | 36.7% | 36.2% |
| Op costs | 8.7 | 8.5 | 14.3 | 14.7 | 16.0 |
| Other Op. income | 0.6 | 1.1 | 0.6 | 1.4 | 1.2 |
| Operating profit | 31.5 | 32.0 | 33.7 | 34.3 | 37.2 |
| Op margin (%) | 32.5% | 33.6% | 28.2% | 26.4% | 25.9% |
| Net Interest | -1.3 | -1.2 | -1.4 | -1.4 | -2.3 |
| Associates | 0.0 | 0.1 | -0.1 | 0.1 | 0.1 |
| PBT (Adjusted) | 30.2 | 30.9 | 32.2 | 33.0 | 35.0 |
| Exceptionals | -7.3 | -5.5 | -10.7 | 0.0 | 0.0 |
| PBT (Reported) | 22.9 | 25.5 | 21.5 | 33.1 | 35.1 |
| Tax | -1.3 | -1.4 | -0.9 | -0.6 | -1.0 |
| Adj. PAT | 28.9 | 29.5 | 31.4 | 32.4 | 33.9 |
| Minority interests | 0.0 | 0.0 | 0.0 | 0.0 | 0.0 |
| Adj. Earnings | 28.9 | 29.5 | 31.3 | 32.3 | 33.9 |
| Reported PAT | 21.5 | 24.0 | 20.6 | 32.3 | 33.9 |
| Ordinary Dividends | -14.7 | -16.0 | -17.3 | -17.6 | -18.1 |
| EPS (Adjusted) (p) | 14.2 | 14.3 | 14.9 | 15.4 | 16.2 |
| DPS (p) | 7.7 | 7.9 | 8.4 | 8.5 | 8.8 |
| Ave no of shares (FD) (m) | 202.8 | 206.4 | 209.7 | 209.7 | 209.7 |

Source: Company historics, Equity Development estimates





| Summary Cash Flow | | | | | |
|------------------------------|-------|-------|-------|-------|-------|
| Year to Dec, £m | 2019A | 2020A | 2021A | 2022F | 2023F |
| Operating profit | 31.5 | 32.1 | 33.7 | 34.4 | 37.3 |
| Depn. & Amortn. | 5.5 | 6.0 | 6.9 | 8.2 | 8.7 |
| Working capital movement | -0.4 | -1.6 | -11.4 | -7.8 | 1.7 |
| Other | -3.1 | -1.2 | -4.9 | -3.5 | -3.3 |
| Operating cash flow | 33.6 | 35.2 | 24.2 | 31.3 | 44.5 |
| Net Interest | -1.3 | -3.4 | -2.7 | -1.4 | -2.3 |
| Taxation | -1.0 | -0.9 | -1.9 | -3.0 | -3.0 |
| Net capex | -14.9 | -17.4 | -15.4 | -9.3 | -8.8 |
| Operating FCF | 16.4 | 13.5 | 4.2 | 17.6 | 30.4 |
| Net (Acquisitions)/Disposals | -1.5 | -6.7 | -1.6 | -5.5 | -5.5 |
| Dividends | -13.9 | -15.3 | -16.5 | -17.4 | -17.7 |
| Share Issues | 0.0 | 3.8 | 0.0 | 0.0 | 0.0 |
| Minority payment | 0.0 | -0.1 | -0.3 | 0.0 | 0.0 |
| Other financial | 0.1 | -6.0 | 0.2 | 0.0 | 0.0 |
| Increase Cash/(Debt) | 1.1 | -10.9 | -14.0 | -5.3 | 7.1 |
| Opening Net Cash/(Debt) | -27.5 | -26.3 | -37.2 | -51.2 | -56.5 |
| Closing Net Cash/(Debt) | -26.3 | -37.2 | -51.2 | -56.5 | -49.4 |

Source: Company historics, Equity Development estimates

| Abbreviated Balance Sheet | | | | | |
|--------------------------------|-------|-------|-------|-------|-------|
| Year to Dec, £m | 2019A | 2020A | 2021A | 2022F | 2023F |
| Intangible Assets | 7.1 | 29.6 | 27.3 | 25.4 | 23.2 |
| Tangible Assets | 25.5 | 37.2 | 49.8 | 52.2 | 54.0 |
| Investments/other | 0.0 | 0.1 | 0.1 | 0.1 | 0.1 |
| Net Working Capital | -2.4 | 4.4 | 15.9 | 23.7 | 21.9 |
| Capital Employed | 30.2 | 71.4 | 93.1 | 101.3 | 99.3 |
| Other | -3.0 | -2.8 | -2.1 | -2.0 | -1.9 |
| Net Cash/(Debt) | -26.3 | -37.2 | -51.2 | -56.5 | -49.4 |
| Provisions Liabilities/Charges | 0.0 | -9.3 | -9.3 | -8.5 | -8.0 |
| Net Assets | 0.9 | 22.0 | 30.5 | 34.3 | 40.0 |

Source: Company historics, Equity Development estimates



DCF model

We have constructed a discounted cash flow model for Strix, using a discount rate of 8.25%, a terminal growth rate of 2.25% and capex equating to depreciation throughout.

The model suggests a value per share of 284p, which represents a 48.2% premium to the closing price on the 25 May.

| Strix Group DCF calculation | | | | | | | | | | |
|------------------------------|-------|-------|-------|-------|-------|-------|-------|-------|-------|-------|
| £m | 2022F | 2023F | 2024F | 2025F | 2026F | 2027F | 2028F | 2029F | 2030F | 2031F |
| Free cash flow | 20.1 | 32.7 | 36.7 | 41.0 | 42.0 | 42.9 | 43.9 | 44.9 | 45.9 | 46.9 |
| WACC (%) | 8.25 | 8.25 | 8.25 | 8.25 | 8.25 | 8.25 | 8.25 | 8.25 | 8.25 | 8.25 |
| Timing factor | 0.25 | 1.25 | 2.25 | 3.25 | 4.25 | 5.25 | 6.25 | 7.25 | 8.25 | 9.25 |
| Discount rate | 0.98 | 0.91 | 0.84 | 0.77 | 0.71 | 0.66 | 0.61 | 0.56 | 0.52 | 0.48 |
| Present value | 19.7 | 29.6 | 30.7 | 31.7 | 30.0 | 28.3 | 26.7 | 25.2 | 23.8 | 22.5 |
| Sum of discounted cash flows | 268.3 | | | | | | | | | |
| Terminal growth rate (%) | 2.25 | | | | | | | | | |
| Terminal value | 375.5 | | | | | | | | | |
| Net debt | -56.5 | | | | | | | | | |
| Equity value | 587.3 | | | | | | | | | |
| No. of shares (m) | 206.7 | | | | | | | | | |
| Value per share, p | 284.2 | | | | | | | | | |

Source: Equity Development



Contacts

Andy Edmond
Direct: 020 7065 2691
Tel: 020 7065 2690
andy@equitydevelopment.co.uk

Hannah Crowe
Direct: 0207 065 2692
Tel: 0207 065 2690
hannah@equitydevelopment.co.uk

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More information is available on our website www.equitydevelopment.co.uk

Equity Development, Park House, 16-18 Finsbury Circus, London, EC2M 7EB

Contact: info@equitydevelopment.co.uk | 020 7065 2690