ECO Animal Health Group



Disposal of non-core equine treatment for €1.3m

Eco Animal Health has announced the disposal of its treatment for equine parasitic infections, *ECOmectin® Horsepaste*, to its long-term Italian manufacturing partner, ACME Drugs S.r.I. ACME will acquire all ECOmectin[®] Horsepaste intellectual property, manufacturing and inventory, distribution and marketing. Our Fair Value range remains 137p-146p which contrasts with the current share price, suggesting that the potential contribution to earnings from the product development pipeline deserves far closer attention.

Total consideration: €1.3m

The total consideration for the deal is €1.3m (£1.1m), comprising €0.5m paid on signature of the sale and purchase agreement and two further payments of €0.4m payable 18 months and 36 months post-completion, each of which is unconditional and supported with a bank guarantee to be put in place within 45 days¹. Revenue derived from ECOmectin[®] horse paste amounted to £814,000 for the year to 31 March 2024 (FY 23: £988,000), 0.9% of ED FY24 estimated total. ACME will acquire marketing authorisations principally for the UK and EU, and ECOmectin[®] trade mark licence.

ECOmectin[®] Horsepaste: non-core to product development focus

ECOmectin[®] Horsepaste is a highly effective orally-administered treatment for equine parasites. However, ECOmectin[®] is non-core to the focus of ECO's product range and target markets. The Group derives c.90% of revenue from its proprietary Aivlosin[®] antibacterial treatment for gastrointestinal and respiratory diseases in pigs and poultry, which is marketed globally. Further, the development of novel treatments for diseases in swine and poultry remains the focus of an extensive R&D programme, with at present six major projects underway, including Ecovaxxin[®] MG and Ecovaxxin[®] MS for avian mycoplasmosis, and Ecovaxxin[®] PCV2 / Mhp, a pig vaccine. It is intended that funds from the disposal will be used to augment provision for current R&D programmes, although we note that at the Interim results EAH had a healthy net cash reserve of £20.6m. Following the Group's November 2023 Capital Markets Day presentation (Equity Development report 8 December 2023 Interim results generate more cash), we highlighted the extent to which EAH's programme for next-generation products is mapped out and monitored throughout each stage of progress from initial development to manufacture and distribution as a commercial product.

Recent trading update

In the recent 21 March Trading Update for the year ended 31 March 2024, the Group reported that it expects FY24 revenue to be in line with a market consensus estimate of £88.7m, with continued progress in both the second half and Q4, and sustained demand for Aivlosin[®] across its worldwide target markets: China, Japan and SE Asia, the Americas and Europe.

orecasts to FY25					
Yr to 31 March (£m)	2021	2022	2023	2024E	2025E
Revenue	105.6	82.2	85.3	87.4	90.4
EBITDA (adj.)	23.5	5.4	7.2	7.6	7.8
Pre-Tax Profit (adj.)	19.4	3.8	4.8	4.8	5.0
EPS (adj. dil. p)	10.85	(1.01)	1.47	1.55	1.73
Net debt (cash)	(18.3)	(12.8)	(18.1)	(20.1)	(18.0)
EV/EBITDA	1.6x	6.9x	5.1x	4.9x	4.7x
EV/Rev	0.4x	0.5x	0.4x	0.4x	0.4x

Source: Company data, Equity Development estimates. ¹Earnings estimates amended accordingly.

4th April 2024

Company Data

EPIC	EAH
Price (last close)	85p
52 weeks Hi/Lo	125p/83p
Market cap	£57.6m
Proforma net debt (cash)	£(20.6)m



Description

Founded in 1995, ECO Animal Health specialises in the development, registration and distribution of pharmaceutical products for animal health markets worldwide, notably disease, bacterial infection and parasitic prevention for pigs, cattle, sheep and poultry (also horses and dogs). The Group addresses markets in China and the Far East, SE Asia, North America, Latin America and Europe, and derives c.90% of revenue from its enteric and respiratory antibiotic Aivlosin®, for the treatment of enteric and respiratory diseases in pigs and poultry.

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Summary financial data

Note: our earnings outlook is amended to adjust for the disposal of the ECOmectin[®] Horsepaste operation.

Year to 31 March (£m)FY21FY22FY23FY24EChina & Japan 58.9 28.4 26.4 26.0 N America 13.9 16.4 15.2 15.8 S & SE Asia 9.1 11.8 16.8 17.8 LatAm 14.3 15.8 18.1 18.4 Europe 6.6 6.4 6.1 6.4 RoW/UK 2.9 3.4 2.8 3.0 Revenue 105.6 82.2 85.3 87.4 Gross 52.7 35.1 38.4 37.3 Margin 49.9% 42.7% 45.0% 42.7% COGS (52.9) (47.1) (46.9) (50.1) Other income 0.3 0.1 0.4 0.0 R&D (8.1) (7.6) (5.9) (4.2) Admin (25.5) (24.1) (27.9) (28.2) Impairment 0.0 (2.1) 0.0 0.0 Sum Op-ex (33.3) (33.7) (33.4) (32.4) Share-based payments (0.1) (0.3) (0.4) (0.4) Forex 2.2 (1.0) (0.5) 0.0 EBIT (rptd.) 19.4 1.4 4.9 4.9 EBIT (adj.) 19.6 3.9 5.4 5.3	FY25E 26.5
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Europe RoW/UK6.6 2.96.4 3.46.1 	18.9
RoW/UK2.93.42.83.0Revenue105.682.285.387.4Gross52.735.138.437.3Margin49.9%42.7%45.0%42.7%COGS(52.9)(47.1)(46.9)(50.1)Other income0.30.10.40.0R&D(8.1)(7.6)(5.9)(4.2)Admin(25.5)(24.1)(27.9)(28.2)Impairment0.0(2.1)0.00.0Sum Op-ex(33.3)(33.7)(33.4)(32.4)Share-based payments(0.1)(0.3)(0.4)(0.4)Forex2.2(1.0)(0.5)0.0EBIT (rptd.)19.41.44.94.9EBIT (adj.)19.63.95.45.3	19.3
Revenue105.682.285.387.4Gross52.735.138.437.3Margin49.9%42.7%45.0%42.7%COGS(52.9)(47.1)(46.9)(50.1)Other income0.30.10.40.0R&D(8.1)(7.6)(5.9)(4.2)Admin(25.5)(24.1)(27.9)(28.2)Impairment0.0(2.1)0.00.0Sum Op-ex(33.3)(33.7)(33.4)(32.4)Share-based payments(0.1)(0.3)(0.4)(0.4)Forex2.2(1.0)(0.5)0.0EBIT (rptd.)19.41.44.94.9EBIT (adj.)19.63.95.45.3	6.7
Gross52.735.138.437.3Margin49.9%42.7%45.0%42.7%COGS(52.9)(47.1)(46.9)(50.1)Other income0.30.10.40.0R&D(8.1)(7.6)(5.9)(4.2)Admin(25.5)(24.1)(27.9)(28.2)Impairment0.0(2.1)0.00.0Sum Op-ex(33.3)(33.7)(33.4)(32.4)Share-based payments(0.1)(0.3)(0.4)(0.4)Forex2.2(1.0)(0.5)0.0EBIT (rptd.)19.41.44.94.9EBIT (adj.)19.63.95.45.3	2.4
Margin 49.9% 42.7% 45.0% 42.7% COGS (52.9) (47.1) (46.9) (50.1) Other income 0.3 0.1 0.4 0.0 R&D (8.1) (7.6) (5.9) (4.2) Admin (25.5) (24.1) (27.9) (28.2) Impairment 0.0 (2.1) 0.0 0.0 Sum Op-ex (33.3) (33.7) (33.4) (32.4) Share-based payments (0.1) (0.3) (0.4) (0.4) Forex 2.2 (1.0) (0.5) 0.0 EBIT (rptd.) 19.4 1.4 4.9 4.9 EBIT (adj.) 19.6 3.9 5.4 5.3	90.4
COGS (52.9) (47.1) (46.9) (50.1) Other income 0.3 0.1 0.4 0.0 R&D (8.1) (7.6) (5.9) (4.2) Admin (25.5) (24.1) (27.9) (28.2) Impairment 0.0 (2.1) 0.0 0.0 Sum Op-ex (33.3) (33.7) (33.4) (32.4) Share-based payments (0.1) (0.3) (0.4) (0.4) Forex 2.2 (1.0) (0.5) 0.0 EBIT (rptd.) 19.4 1.4 4.9 4.9 EBIT (adj.) 19.6 3.9 5.4 5.3	39.4
COGS (52.9) (47.1) (46.9) (50.1) Other income 0.3 0.1 0.4 0.0 R&D (8.1) (7.6) (5.9) (4.2) Admin (25.5) (24.1) (27.9) (28.2) Impairment 0.0 (2.1) 0.0 0.0 Sum Op-ex (33.3) (33.7) (33.4) (32.4) Share-based payments (0.1) (0.3) (0.4) (0.4) Forex 2.2 (1.0) (0.5) 0.0 EBIT (rptd.) 19.4 1.4 4.9 4.9 EBIT (adj.) 19.6 3.9 5.4 5.3	43.6%
R&D (8.1) (7.6) (5.9) (4.2) Admin (25.5) (24.1) (27.9) (28.2) Impairment 0.0 (2.1) 0.0 0.0 Sum Op-ex (33.3) (33.7) (33.4) (32.4) Share-based payments (0.1) (0.3) (0.4) (0.4) Forex 2.2 (1.0) (0.5) 0.0 EBIT (rptd.) 19.4 1.4 4.9 4.9 EBIT (adj.) 19.6 3.9 5.4 5.3	(51.0)
R&D (8.1) (7.6) (5.9) (4.2) Admin (25.5) (24.1) (27.9) (28.2) Impairment 0.0 (2.1) 0.0 0.0 Sum Op-ex (33.3) (33.7) (33.4) (32.4) Share-based payments (0.1) (0.3) (0.4) (0.4) Forex 2.2 (1.0) (0.5) 0.0 EBIT (rptd.) 19.4 1.4 4.9 4.9 EBIT (adj.) 19.6 3.9 5.4 5.3	0.0
Admin (25.5) (24.1) (27.9) (28.2) Impairment 0.0 (2.1) 0.0 0.0 Sum Op-ex (33.3) (33.7) (33.4) (32.4) Share-based payments (0.1) (0.3) (0.4) (0.4) Forex 2.2 (1.0) (0.5) 0.0 EBIT (rptd.) 19.4 1.4 4.9 4.9 EBIT (adj.) 19.6 3.9 5.4 5.3	(4.6)
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Share-based payments (0.1) (0.3) (0.4) (0.4) Forex 2.2 (1.0) (0.5) 0.0 EBIT (rptd.) 19.4 1.4 4.9 4.9 EBIT (adj.) 19.6 3.9 5.4 5.3	0.0
Forex2.2(1.0)(0.5)0.0EBIT (rptd.)19.41.44.94.9EBIT (adj.)19.63.95.45.3	(34.2)
EBIT (rptd.)19.41.44.94.9EBIT (adj.)19.63.95.45.3	(0.4)
EBIT (adj.) 19.6 3.9 5.4 5.3	0.0
	5.1
	5.5
Margin 18.5% 4.7% 6.3% 6.0%	6.1%
Amortisation (0.9) (1.1) (1.1) (1.1)	(1.1)
Amortisation RoU (0.4) (0.4) (0.5) (0.5)	(0.5)
	(0.8)
	7.5
	7.8
Margin 22.3% 6.6% 8.5% 8.7%	8.7%
Financial income 0.1 0.2 0.1 0.1	0.1
Financial expense (0.3) (0.3) (0.7) (0.6)	(0.6)
Associate 0.0 0.0 0.0 0.1	0.1
PBT (rptd.) 19.3 1.4 4.4 4.5	4.7
PBT (adj.) 19.4 3.8 4.8 4.8	5.0
Tax (3.5) (2.1) (1.3) (1.3)	(1.4)
PAT (rptd.) 15.8 (0.7) 3.1 3.1	3.3
PAT (rptd.) 15.8 (0.7) 3.1 3.1 PAT (adj.) 16.0 1.7 3.5 3.5	
FAI (adj.) 10.0 1.7 5.5 5.5	3.6
Basic wtd. av. shares (m) 67.6 67.7 67.7 67.7	67.7
Diluted wtd. av. shares (m) 67.6 67.7 68.6 68.6	68.6
EPS rptd. basic (p) 10.86 (1.01) 1.49 1.58	1.76
EPS rptd. dil. (p) 10.85 (1.01) 1.47 1.55	1.73
EPS adj. basic (p) 10.86 (1.01) 1.49 1.58	
EPS adj. dil. (p) 10.85 (1.01) 1.47 1.55	1.76

Source: Company data, Equity Development estimates.



Summary financial data

Year to 31 March (£m) FY21 FY22 FY23 FY24E FY25E PBT (ptd,) 19.3 1.4 4.4 4.5 4.7 Finance (net) 0.2 0.1 0.6 0.5 0.5 Forex 0.6 (1.0) (0.5) 0.0 0.0 Amortisation 0.9 1.1 1.1 1.1 1.1 Amortisation RoU 0.4 0.4 0.5 0.5 0.5 Depreciation 0.4 0.5 0.8 0.8 0.8 Impairment 0.0 2.1 0.0 0.0 0.0 Share-based payments 0.1 0.3 0.4 0.4 0.4 Other 0.0 0.1 (0.0) 0.0 0.0 0.0 Increase/Decrease inventories (3.7) (8.6) 7.8 (0.6) (0.5) Increase/Decrease in neverivables 0.8 (2.9) 2.7 2.2 0.6 Provisions 0.9 1.4 1.4 <	Cashflow					
Finance (net) 0.2 0.1 0.6 0.5 0.5 Forex 0.6 (1.0) (0.5) 0.0 0.0 Amortisation RoU 0.4 0.4 0.5 0.5 0.5 Depreciation 0.4 0.5 0.8 0.8 0.8 Amortisation RoU 0.4 0.5 0.8 0.8 0.8 Amortisation RoU 0.4 0.5 0.8 0.8 0.8 Associate (0.0) 0.0 0.1 0.0 0.1 0.0 0.0 Share-based payments 0.1 0.3 0.4 0.4 0.4 Other 0.0 0.1 0.0 0.0 0.0 0.0 Operating Cash Flow 21.9 4.9 7.2 7.6 7.8 Working capital $(Increase)/Decrease inventories (3.7) (8.6) 7.8 (0.6) (0.5) Increase/(Decrease) in payables 0.8 (2.9) 2.7 2.2 0.6 0.5 0.5 $	Year to 31 March (£m)	FY21	FY22	FY23	FY24E	FY25E
Forex 0.6 (1.0) (0.5) 0.0 0.0 Amortisation 0.9 1.1 1.1 1.1 1.1 1.1 Amortisation RoU 0.4 0.4 0.5 0.5 5.5 Depreciation 0.4 0.5 0.8 0.8 0.8 Impairment 0.0 2.1 0.0 0.0 0.0 Associate (0.0) (0.0) (0.0) 0.1 0.1 Other 0.0 1 0.3 0.4 0.4 0.4 Other 0.0 0.1 0.0 0.0 0.0 0.0 Other 0.0 1 0.0 0.0 0.0 0.0 Other 0.0 1 0.0 0.0 0.0 0.0 Increase//Decrease inventories (3.7) (8.6) 7.8 (0.6) (0.5) Increase//Decrease in receivables (4.0) 7.6 0.7 0.3 1ncrease//Decrease in receivables 0.8 (2.9) <t< td=""><td>PBT (rptd.)</td><td>19.3</td><td>1.4</td><td>4.4</td><td>4.5</td><td>4.7</td></t<>	PBT (rptd.)	19.3	1.4	4.4	4.5	4.7
Amortisation 0.9 1.1 1.1 1.1 1.1 Amortisation RoU 0.4 0.4 0.5 0.5 0.5 Depreciation 0.4 0.5 0.8 0.8 0.8 Impairment 0.0 2.1 0.0 0.0 0.0 Associate (0.0) (0.0) (0.0) (0.1) (0.1) Share-based payments 0.1 0.3 0.4 0.4 0.4 Other 0.0 0.1 (0.0) 0.0 0.0 Operating Cash Flow 21.9 4.9 7.2 7.6 7.8 Working capital(Increase)/Decrease inventories (3.7) (8.6) 7.8 (0.6) (0.5) (Increase)/Decrease in receivables 4.0 7.6 0.7 0.3 1 1.5 1.5 Movement in working capital (6.0) (2.4) 11.2 2.4 1.8 Cash generated by operations 15.8 2.5 18.4 10.1 9.7 Interest paid (0.1) (0.1) (0.5) (0.5) (0.5) Tax (paid)/received (3.8) (3.0) (2.1) (1.3) (1.3) Net cash from operations 12.0 (0.5) 15.9 8.3 7.9 Investing activities -7 (0.2) (1.6) (3.6) (2.5) (2.6) Sale of PPE 0.0 0.0 0.0 0.4 0.0 Capitalised R&D (0.9) (2.7) (5.9) (6.5) (6.5) </td <td>Finance (net)</td> <td>0.2</td> <td>0.1</td> <td>0.6</td> <td>0.5</td> <td>0.5</td>	Finance (net)	0.2	0.1	0.6	0.5	0.5
Amortisation RoU 0.4 0.4 0.5 0.5 0.5 Depreciation 0.4 0.5 0.8 0.8 Impairment 0.0 2.1 0.0 0.0 Associate (0.0) (0.0) (0.1) (0.1) Share-based payments 0.1 0.3 0.4 0.4 Other 0.0 0.1 (0.0) 0.0 0.0 Operating Cash Flow 21.9 4.9 7.2 7.6 7.8 Working capital(Increase)/Decrease in vectivables (4.0) 7.6 (0.7) (0.7) Increase/Decrease in receivables (4.0) 7.6 (0.7) (0.7) (0.3) Increase/Decrease in payables 0.8 (2.9) 2.7 2.2 0.6 Provisions 0.9 1.4 1.4 1.5 1.5 Movement in working capital (6.0) (2.4) 11.2 2.4 1.8 Cash generated by operations 15.8 2.5 18.4 10.1 9.7 Interest paid (0.1) (0.1) (0.5) (0.5) (0.5) Tax (paid)/received (3.8) (3.0) (2.1) (1.3) (1.3) Net cash from operations 12.0 (1.6) (3.6) (2.5) (2.6) Sale of PPE 0.0 0.0 0.0 0.4 0.0 Cash used in investing (0.9) (2.7) (5.9) (6.5) (6.5) Net Cash from operations 10.2 0.1 0.1	Forex	0.6	(1.0)	(0.5)	0.0	0.0
Depreciation 0.4 0.5 0.8 0.8 0.8 Impairment 0.0 2.1 0.0 0.0 0.0 Associate (0.0) (0.0) (0.0) (0.1) (0.1) Share-based payments 0.1 0.3 0.4 0.4 0.4 Other 0.0 0.1 (0.0) 0.0 0.0 Operating Cash Flow 21.9 4.9 7.2 7.6 7.8 Working capital (Increase)/Decrease in ventories (3.7) (8.6) 7.8 (0.6) (0.5) (Increase/Decrease) in payables 0.8 (2.9) 2.7 2.2 0.6 Provisions 0.9 1.4 1.4 1.5 1.5 Movement in working capital (6.0) (2.4) 11.2 2.4 1.8 Cash generated by operations 15.8 2.5 18.4 10.1 9.7 Interest paid (0.1) (0.1) 0.5 15.9 8.3 7.9 Investing act	Amortisation	0.9	1.1	1.1	1.1	1.1
Impairment 0.0 2.1 0.0 0.0 0.0 Associate (0.0) (0.0) (0.0) (0.1) (0.1) Share-based payments 0.1 0.3 0.4 0.4 0.4 Other 0.0 0.1 (0.0) 0.0 0.0 0.0 Operating Cash Flow 21.9 4.9 7.2 7.6 7.8 Working capital (Increase)/Decrease in receivables (4.0) 7.6 (0.7) 0.3 Increase/Decrease in receivables 0.8 (2.9) 2.7 2.2 0.6 Provisions 0.9 1.4 1.4 1.5 1.5 Movement in working capital (6.0) (2.4) 11.2 2.4 1.8 Cash generated by operations 15.8 2.5 18.4 10.1 9.7 Interest paid (0.1) (0.1) 0.5) 15.9 8.3 7.9 Investing activities 12.0 (0.5) 15.9 8.3 7.9 P	Amortisation RoU	0.4	0.4	0.5	0.5	0.5
Associate (0.0) (0.0) (0.0) (0.1) (0.1) Share-based payments 0.1 0.3 0.4 0.4 0.4 Other 0.0 0.1 (0.0) 0.0 0.0 Operating Cash Flow 21.9 4.9 7.2 7.6 7.8 Working capital (Increase)/Decrease inventories (3.7) (8.6) 7.8 (0.6) (0.5) (Increase)/Decrease in receivables (4.0) 7.6 (0.7) 0.3 Increase/(Decrease) in payables 0.8 (2.9) 2.7 2.2 0.6 Provisions 0.9 1.4 1.4 1.5 1.5 Movement in working capital (6.0) (2.4) 11.2 2.4 1.8 Cash generated by operations 15.8 2.5 18.4 10.1 9.7 Interest paid (0.1) (0.1) (0.5) (0.5) (0.5) 1.3 Interest paid (0.2) (1.6) (3.6) (2.5) (2.6) Sale of PPE 0.0 <t< td=""><td>Depreciation</td><td>0.4</td><td>0.5</td><td>0.8</td><td>0.8</td><td>0.8</td></t<>	Depreciation	0.4	0.5	0.8	0.8	0.8
Share-based payments 0.1 0.3 0.4 0.4 0.4 Other 0.0 0.1 (0.0) 0.0 0.0 Operating Cash Flow 21.9 4.9 7.2 7.6 7.8 Working capital (Increase)/Decrease inventories (3.7) (8.6) 7.8 (0.6) (0.5) (Increase)/Decrease in receivables (4.0) 7.6 (0.7) (0.7) 0.3 Increase/(Decrease) in payables 0.8 (2.9) 2.7 2.2 0.6 Provisions 0.9 1.4 1.4 1.5 1.5 Movement in working capital (6.0) (2.4) 11.2 2.4 1.8 Cash generated by operations 15.8 2.5 18.4 10.1 9.7 Interest paid (0.1) (0.1) (0.5) (0.5) (0.5) Tax (paid)/received (3.8) (3.0) (2.1) (1.3) (1.3) Investing activities 0.0 0.0 0.0 0.4 0.0 PPE (0.2) (1.6) (3.6) (2.5) (2.6) </td <td>Impairment</td> <td>0.0</td> <td>2.1</td> <td>0.0</td> <td>0.0</td> <td>0.0</td>	Impairment	0.0	2.1	0.0	0.0	0.0
Other 0.0 0.1 (0.0) 0.0 0.0 Operating Cash Flow 21.9 4.9 7.2 7.6 7.8 Working capital (Increase)/Decrease inventories (3.7) (8.6) 7.8 (0.6) (0.5) (Increase)/Decrease in receivables (4.0) 7.6 (0.7) (0.7) 0.3 Increase/(Decrease) in payables 0.8 (2.9) 2.7 2.2 0.6 Provisions 0.9 1.4 1.4 1.5 1.5 Movement in working capital (6.0) (2.4) 11.2 2.4 1.8 Cash generated by operations 15.8 2.5 18.4 10.1 9.7 Interest paid (0.1) (0.1) (0.5) (0.5) (0.5) Tax (paid)/received (3.8) (3.0) (2.1) (1.3) (1.3) Investing activities PPE (0.2) (1.6) (3.6) (2.5) (2.6) Sale of PPE 0.0 0.0 0.0 0.4 0.0	Associate	(0.0)	(0.0)	(0.0)	(0.1)	(0.1)
Operating Cash Flow 21.9 4.9 7.2 7.6 7.8 Working capital (Increase)/Decrease inventories (3.7) (8.6) 7.8 (0.6) (0.5) (Increase)/Decrease in receivables (4.0) 7.6 (0.7) (0.7) 0.3 Increase/(Decrease) in payables 0.8 (2.9) 2.7 2.2 0.6 Provisions 0.9 1.4 1.4 1.5 1.5 Movement in working capital (6.0) (2.4) 11.2 2.4 1.8 Cash generated by operations 15.8 2.5 18.4 10.1 9.7 Interest paid (0.1) (0.1) (0.5) (0.5) (0.5) Tax (paid)/received (3.8) (3.0) (2.1) (1.3) (1.3) Net cash from operations 12.0 (0.5) 15.9 8.3 7.9 Investing activities PPE 0.0 0.0 0.4 0.0 0.6 Shares is used R&D (0.9) (2.7) (5.9) (6.5)	Share-based payments	0.1	0.3	0.4	0.4	0.4
Working capital (Increase)/Decrease inventories (3.7) (8.6) 7.8 (0.6) (0.5) (Increase)/Decrease in receivables (4.0) 7.6 (0.7) (0.7) 0.3 Increase/(Decrease) in payables 0.8 (2.9) 2.7 2.2 0.6 Provisions 0.9 1.4 1.4 1.5 1.5 Movement in working capital (6.0) (2.4) 11.2 2.4 1.8 Cash generated by operations 15.8 2.5 18.4 10.1 9.7 Interest paid (0.1) (0.1) (0.5) (0.5) (0.5) Tax (paid)/received (3.8) (3.0) (2.1) (1.3) (1.3) Net cash from operations 12.0 (0.5) 15.9 8.3 7.9 Investing activities PPE (0.2) (1.6) (3.6) (2.5) (2.6) Sale of PPE 0.0 0.0 0.4 0.0 0.0 Cash used in investing (0.9) (2.7) (5.9) (6.5)	Other	0.0	0.1	(0.0)	0.0	0.0
$\begin{array}{c ccccccccccccccccccccccccccccccccccc$	Operating Cash Flow	21.9	4.9	7.2	7.6	7.8
$\begin{array}{c ccccccccccccccccccccccccccccccccccc$						
$\begin{array}{c c c c c c c c c c c c c c c c c c c $	0	(0.7)	(0,0)	7.0		
Increase/(Decrease) in payables 0.8 (2.9) 2.7 2.2 0.6 Provisions 0.9 1.4 1.4 1.5 1.5 Movement in working capital (6.0) (2.4) 11.2 2.4 1.8 Cash generated by operations 15.8 2.5 18.4 10.1 9.7 Interest paid (0.1) (0.1) (0.5) (0.5) (0.5) Tax (paid)/received (3.8) (3.0) (2.1) (1.3) (1.3) Net cash from operations 12.0 (0.5) 15.9 8.3 7.9 Investing activities PPE (0.2) (1.6) (3.6) (2.5) (2.6) Sale of PPE 0.0 0.0 0.0 0.4 0.0 Cash used in investing (0.9) (2.7) (5.9) (6.5) (6.5) Net cash used in investing (0.9) (2.7) (5.9) (6.5) (6.5) Net opFCF 11.0 (3.2) 10.0 1.8 1.4 Financing activities Shares issued 0.4 0.1 0.0		· · ·	· · ·		· · /	· · /
Provisions 0.9 1.4 1.4 1.5 1.5 Movement in working capital (6.0) (2.4) 11.2 2.4 1.8 Cash generated by operations 15.8 2.5 18.4 10.1 9.7 Interest paid (0.1) (0.1) (0.5) (0.5) (0.5) Tax (paid)/received (3.8) (3.0) (2.1) (1.3) (1.3) Net cash from operations 12.0 (0.5) 15.9 8.3 7.9 Investing activities PPE (0.2) (1.6) (3.6) (2.5) (2.6) Sale of PPE 0.0 0.0 0.0 0.4 0.0 Cash used in investing (0.9) (1.3) (2.4) (4.5) (4.0) Finance 0.1 0.2 0.1 0.1 0.1 0.1 Net cash used in investing (0.9) (2.7) (5.9) (6.5) (6.5) Net OpFCF 11.0 (3.2) 10.0 1.8 1.4 Financing activities Shares issued 0.4 0.1 0.0 0.0		· · ·	-	()	· · ·	
Movement in working capital (6.0) (2.4) 11.2 2.4 1.8 Cash generated by operations 15.8 2.5 18.4 10.1 9.7 Interest paid (0.1) (0.1) (0.5) (0.5) (0.5) Tax (paid)/received (3.8) (3.0) (2.1) (1.3) (1.3) Net cash from operations 12.0 (0.5) 15.9 8.3 7.9 Investing activities PPE (0.2) (1.6) (3.6) (2.5) (2.6) Sale of PPE 0.0 0.0 0.0 0.4 0.0 Cash used in investing (0.9) (1.3) (2.4) (4.5) (4.0) Finance 0.1 0.2 0.1 0.1 0.1 Net Cash used in investing (0.9) (2.7) (5.9) (6.5) (6.5) Net OpFCF 11.0 (3.2) 10.0 1.8 1.4 Financing activities Shares issued 0.4 0.1 0.0 0.0 0.0 Interest on leases (0.1) (0.1) (0.2) (0.1) <	, , , , , , , , , , , , , , , , , , , ,		· · /			
Cash generated by operations 15.8 2.5 18.4 10.1 9.7 Interest paid (0.1) (0.1) (0.5) (0.5) (0.5) Tax (paid)/received (3.8) (3.0) (2.1) (1.3) (1.3) Net cash from operations 12.0 (0.5) 15.9 8.3 7.9 Investing activities PPE (0.2) (1.6) (3.6) (2.5) (2.6) Sale of PPE 0.0 0.0 0.0 0.4 0.0 Capitalised R&D (0.9) (1.3) (2.4) (4.5) (4.0) Finance 0.1 0.2 0.1 0.1 0.1 0.1 Net cash used in investing (0.9) (2.7) (5.9) (6.5) (6.5) Net OpFCF 11.0 (3.2) 10.0 1.8 1.4 Financing activities Shares issued 0.4 0.1 0.0 0.0 Shares issued 0.4 0.1 0.2 (0.1) (0.1) Leases (0.1) (0.1) (0.4) (0.4) (0.4) (0.4)						
Interest paid (0.1) (0.1) (0.5) (0.5) Tax (paid)/received (3.8) (3.0) (2.1) (1.3) (1.3) Net cash from operations 12.0 (0.5) 15.9 8.3 7.9 Investing activities PPE (0.2) (1.6) (3.6) (2.5) (2.6) Sale of PPE 0.0 0.0 0.0 0.4 0.0 Capitalised R&D (0.9) (1.3) (2.4) (4.5) (4.0) Finance 0.1 0.2 0.1 0.1 0.1 0.1 Net cash used in investing (0.9) (2.7) (5.9) (6.5) (6.5) Net OpFCF 11.0 (3.2) 10.0 1.8 1.4 Financing activities Shares issued 0.4 0.1 0.0 0.0 Interest on leases (0.1) (0.1) (0.2) (0.1) (0.1) Leases (0.4) (0.4) (0.4) (0.4) (0.4) (0.4) Dividends (Movement in working capital	(6.0)	(2.4)	11.2	2.4	1.8
Tax (paid)/received (3.8) (3.0) (2.1) (1.3) (1.3) Net cash from operations 12.0 (0.5) 15.9 8.3 7.9 Investing activities (0.2) (1.6) (3.6) (2.5) (2.6) Sale of PPE 0.0 0.0 0.0 0.4 0.0 Capitalised R&D (0.9) (1.3) (2.4) (4.5) (4.0) Finance 0.1 0.2 0.1 0.1 0.1 0.1 Net cash used in investing (0.9) (2.7) (5.9) (6.5) (6.5) Net opFCF 11.0 (3.2) 10.0 1.8 1.4 Financing activities Shares issued 0.4 0.1 0.0 0.0 0.0 Interest on leases (0.1) (0.1) (0.2) (0.1) (0.1) (0.4) (0	Cash generated by operations	15.8	2.5	18.4	10.1	9.7
Net cash from operations 12.0 (0.5) 15.9 8.3 7.9 Investing activities PPE (0.2) (1.6) (3.6) (2.5) (2.6) Sale of PPE 0.0 0.0 0.0 0.4 0.0 Capitalised R&D (0.9) (1.3) (2.4) (4.5) (4.0) Finance 0.1 0.2 0.1 0.1 0.1 0.1 Net cash used in investing (0.9) (2.7) (5.9) (6.5) (6.5) Net OpFCF 11.0 (3.2) 10.0 1.8 1.4 Financing activities Shares issued 0.4 0.1 0.0 0.0 Shares issued 0.4 0.1 0.0 0.0 0.0 Interest on leases (0.1) (0.1) (0.2) (0.1) (0.1) Leases (0.4) (0.4) (0.4) (0.4) (0.4) (0.4) Dividends (0.6) (2.9) (1.8) (2.8) (3.0) <t< td=""><td>Interest paid</td><td>(0.1)</td><td>(0.1)</td><td>(0.5)</td><td>(0.5)</td><td>(0.5)</td></t<>	Interest paid	(0.1)	(0.1)	(0.5)	(0.5)	(0.5)
Investing activities (0.2) (1.6) (3.6) (2.5) (2.6) Sale of PPE 0.0 0.0 0.0 0.4 0.0 Capitalised R&D (0.9) (1.3) (2.4) (4.5) (4.0) Finance 0.1 0.2 0.1 0.1 0.1 0.1 Net cash used in investing (0.9) (2.7) (5.9) (6.5) (6.5) Net OpFCF 11.0 (3.2) 10.0 1.8 1.4 Financing activities Shares issued 0.4 0.1 0.0 0.0 0.0 Interest on leases (0.1) (0.1) (0.2) (0.1) (0.1) (0.4)	Tax (paid)/received	(3.8)	(3.0)	(2.1)	(1.3)	(1.3)
PPE (0.2) (1.6) (3.6) (2.5) (2.6) Sale of PPE 0.0 0.0 0.0 0.4 0.0 Capitalised R&D (0.9) (1.3) (2.4) (4.5) (4.0) Finance 0.1 0.2 0.1 0.1 0.1 0.1 Net cash used in investing (0.9) (2.7) (5.9) (6.5) (6.5) Net OpFCF 11.0 (3.2) 10.0 1.8 1.4 Financing activities 5 5 1.4 1.4 1.4 Financing activities 0.4 0.1 0.0 0.0 0.0 Interest on leases (0.1) (0.1) (0.2) (0.1) (0.1) Leases (0.4) (0.4) (0.4) (0.4) (0.4) (0.4) Dividends (0.6) (2.9) (1.8) (2.8) (3.0) Net cash from financing (0.7) (3.3) (2.4) (3.3) (3.5) Net increase in cash / <t< td=""><td>Net cash from operations</td><td>12.0</td><td>(0.5)</td><td>15.9</td><td>8.3</td><td>7.9</td></t<>	Net cash from operations	12.0	(0.5)	15.9	8.3	7.9
Sale of PPE 0.0 0.0 0.0 0.0 0.4 0.0 Capitalised R&D (0.9) (1.3) (2.4) (4.5) (4.0) Finance 0.1 0.2 0.1 0.1 0.1 0.1 Net cash used in investing (0.9) (2.7) (5.9) (6.5) (6.5) Net OpFCF 11.0 (3.2) 10.0 1.8 1.4 Financing activities Shares issued 0.4 0.1 0.0 0.0 0.0 Shares issued 0.4 0.1 0.0 0.0 0.0 0.0 Interest on leases (0.1) (0.1) (0.2) (0.1) (0.1) Leases (0.4) (0.4) (0.4) (0.4) (0.4) Dividends (0.6) (2.9) (1.8) (2.8) (3.0) Net cash from financing (0.7) (3.3) (2.4) (3.3) (3.5) Net increase in cash / 10.4 (6.5) 7.6 (1.6) (2.1) equivalents 20.3 14.3 21.7 20.1	Investing activities					
Capitalised R&D (0.9) (1.3) (2.4) (4.5) (4.0) Finance 0.1 0.2 0.1 0.1 0.1 Net cash used in investing (0.9) (2.7) (5.9) (6.5) (6.5) Net OpFCF 11.0 (3.2) 10.0 1.8 1.4 Financing activities 5 5 (0.1) (0.1) 0.0 0.0 0.0 Interest on leases (0.1) (0.1) (0.2) (0.1) (0.1) (0.4) </td <td>PPE</td> <td>(0.2)</td> <td>(1.6)</td> <td>(3.6)</td> <td>(2.5)</td> <td>(2.6)</td>	PPE	(0.2)	(1.6)	(3.6)	(2.5)	(2.6)
Finance 0.1 0.2 0.1 0.1 0.1 Net cash used in investing (0.9) (2.7) (5.9) (6.5) (6.5) Net OpFCF 11.0 (3.2) 10.0 1.8 1.4 Financing activities 5 (0.1) (0.1) (0.2) (0.1) (0.1) Shares issued 0.4 0.1 0.0 0.0 0.0 Interest on leases (0.1) (0.1) (0.2) (0.1) (0.1) Leases (0.4) (0.4) (0.4) (0.4) (0.4) (0.4) Dividends (0.6) (2.9) (1.8) (2.8) (3.0) Net cash from financing (0.7) (3.3) (2.4) (3.3) (3.5) Net increase in cash / 10.4 (6.5) 7.6 (1.6) (2.1) equivalents 21.7 20.1 5.3 5.4.3 21.7 20.1 Forex (0.7) 1.3 (0.3) 0.0 0.0	Sale of PPE	0.0	0.0	0.0	0.4	0.0
Net cash used in investing (0.9) (2.7) (5.9) (6.5) (6.5) Net OpFCF 11.0 (3.2) 10.0 1.8 1.4 Financing activities 5 0.4 0.1 0.0 0.0 0.0 Interest on leases (0.1) (0.1) (0.2) (0.1) (0.1) Leases (0.4) (0.4) (0.4) (0.4) (0.4) (0.4) Dividends (0.6) (2.9) (1.8) (2.8) (3.0) Net cash from financing (0.7) (3.3) (2.4) (3.3) (3.5) Net increase in cash / equivalents 9.8 19.5 14.3 21.7 20.1 Forex (0.7) 1.3 (0.3) 0.0 0.0	Capitalised R&D	(0.9)	(1.3)	(2.4)	(4.5)	(4.0)
Net OpFCF 11.0 (3.2) 10.0 1.8 1.4 Financing activities 5 11.0 (3.2) 10.0 1.8 1.4 Financing activities 5 5 11.0 0.1 0.0 0.0 0.0 Interest on leases 0.4 0.1 0.0 0.0 0.0 0.0 Interest on leases (0.1) (0.1) (0.2) (0.1) (0.1) Leases (0.4) (0.4) (0.4) (0.4) (0.4) (0.4) Dividends (0.6) (2.9) (1.8) (2.8) (3.0) Net cash from financing (0.7) (3.3) (2.4) (3.3) (3.5) Net increase in cash / 10.4 (6.5) 7.6 (1.6) (2.1) equivalents 2 14.3 21.7 20.1 Forex (0.7) 1.3 (0.3) 0.0 0.0	Finance	0.1	0.2	0.1	0.1	0.1
Financing activities Shares issued 0.4 0.1 0.0 0.0 0.0 Interest on leases (0.1) (0.1) (0.2) (0.1) (0.1) Leases (0.4) (0.4) (0.4) (0.4) (0.4) (0.4) Dividends (0.6) (2.9) (1.8) (2.8) (3.0) Net cash from financing (0.7) (3.3) (2.4) (3.3) (3.5) Net increase in cash / equivalents 10.4 (6.5) 7.6 (1.6) (2.1) Cash at beginning of year 9.8 19.5 14.3 21.7 20.1 Forex (0.7) 1.3 (0.3) 0.0 0.0	Net cash used in investing	(0.9)	(2.7)	(5.9)	(6.5)	(6.5)
Shares issued 0.4 0.1 0.0 0.0 0.0 Interest on leases (0.1) (0.1) (0.2) (0.1) (0.1) Leases (0.4) (0.4) (0.4) (0.4) (0.4) (0.4) Dividends (0.6) (2.9) (1.8) (2.8) (3.0) Net cash from financing (0.7) (3.3) (2.4) (3.3) (3.5) Net increase in cash / equivalents 10.4 (6.5) 7.6 (1.6) (2.1) Cash at beginning of year 9.8 19.5 14.3 21.7 20.1 Forex (0.7) 1.3 (0.3) 0.0 0.0	Net OpFCF	11.0	(3.2)	10.0	1.8	1.4
Interest on leases (0.1) (0.1) (0.2) (0.1) (0.1) Leases (0.4) (0.4) (0.4) (0.4) (0.4) (0.4) Dividends (0.6) (2.9) (1.8) (2.8) (3.0) Net cash from financing (0.7) (3.3) (2.4) (3.3) (3.5) Net increase in cash / equivalents 10.4 (6.5) 7.6 (1.6) (2.1) Cash at beginning of year 9.8 19.5 14.3 21.7 20.1 Forex (0.7) 1.3 (0.3) 0.0 0.0	Financing activities					
Leases (0.4) (0.5) Ret increase in cash / isotic in the increase in the inc	Shares issued	0.4	0.1	0.0	0.0	0.0
Dividends (0.6) (2.9) (1.8) (2.8) (3.0) Net cash from financing (0.7) (3.3) (2.4) (3.3) (3.5) Net increase in cash / equivalents 10.4 (6.5) 7.6 (1.6) (2.1) Cash at beginning of year 9.8 19.5 14.3 21.7 20.1 Forex (0.7) 1.3 (0.3) 0.0 0.0	Interest on leases	(0.1)	(0.1)	(0.2)	(0.1)	(0.1)
Net cash from financing (0.7) (3.3) (2.4) (3.3) (3.5) Net increase in cash / equivalents 10.4 (6.5) 7.6 (1.6) (2.1) Cash at beginning of year 9.8 19.5 14.3 21.7 20.1 Forex (0.7) 1.3 (0.3) 0.0 0.0	Leases	(0.4)	(0.4)	(0.4)	(0.4)	(0.4)
Net increase in cash / equivalents10.4(6.5)7.6(1.6)(2.1)Cash at beginning of year9.819.514.321.720.1Forex(0.7)1.3(0.3)0.00.0	Dividends	(0.6)	(2.9)	(1.8)	(2.8)	(3.0)
equivalents 9.8 19.5 14.3 21.7 20.1 Forex (0.7) 1.3 (0.3) 0.0 0.0	Net cash from financing	(0.7)	(3.3)	(2.4)	(3.3)	(3.5)
Cash at beginning of year9.819.514.321.720.1Forex(0.7)1.3(0.3)0.00.0		10.4	(6.5)	7.6	(1.6)	(2.1)
Forex (0.7) 1.3 (0.3) 0.0 0.0	•	9.8	19.5	14.3	21.7	20.1
	0 0 ,					
		· · ·		· · ·		
Net debt / (cash) (18.3) (12.8) (18.1) (20.1) (18.0)	-					

Source: Company data, Equity Development estimates.



Summary financial data

Balance sheet					
Year to 31 March (£m)	FY21	FY22	FY23	FY24E	FY25E
Fixed Assets					
Intangible Assets Net	36.1	34.3	35.6	39.0	42.0
PPE net	2.2	3.5	6.1	7.8	9.5
RoU Assets Net	1.4	1.8	4.3	7.2	10.2
Property Investments	0.3	0.2	0.0	0.0	0.0
Investments	0.2	0.2	0.3	0.3	0.3
Deferred Tax	0.3	0.5	0.6	0.6	0.5
Sum Fixed Assets	40.4	40.5	46.8	54.8	62.5
Current Assets					
Inventories	20.5	30.1	22.4	23.0	23.5
Trade receivables	32.5	26.0	26.9	27.5	27.2
Tax assets, other	4.0	2.7	3.6	0.0	0.0
Cash, Equivalents	19.5	14.3	21.7	20.1	18.0
Sum Current Assets	76.5	73.1	74.5	70.6	68.8
Total Assets	116.9	113.6	121.3	125.4	131.3
Current Liabilities					
Trade payables	(14.5)	(13.0)	(14.5)	(16.8)	(17.3)
Provisions	(1.8)	(3.9)	(5.2)	(5.2)	(5.2)
Tax, Other	(3.8)	(0.9)	(2.4)	(2.4)	(2.4)
Dividends	(0.1)	(0.1)	(0.1)	0.0	0.0
Sum Current Liabilities Total Assets less Current Liabilities	(20.2) 96.7	(17.7) 95.9	(22.2) 99.1	(24.4) 101.1	(24.9) 106.4
Total Assets less Current Liabilities	90.7	95.9	99.1	101.1	100.4
Long-term Liabilities					
Deferred tax	(0.2)	0.0	0.0	0.0	0.0
Leases	(1.2)	(1.5)	(3.6)	0.0	0.0
Sum Long-term liabilities	(1.4)	(1.5)	(3.6)	0.0	0.0
Total liabilities Net Assets	(21.6)	(19.3)	(25.8) 95.6	(24.4)	(24.9)
Net Assets	95.3	94.3	95.6	101.1	106.4
Capital & Reserves					
Share Capital	3.4	3.4	3.4	3.4	3.4
Share Premium	63.3	63.3	63.3	65.7	67.8
Reserves	1.9	3.0	2.6	2.6	2.6
Retained earnings	13.4	12.4	13.9	17.0	20.3
Non-controlling interests	13.4	12.3	12.3	12.3	12.3
Equity	95.3	94.3	95.6	101.1	106.4
Net debt / (cash)	(18.3)	(12.8)	(18.1)	(20.1)	(18.0)

Source: Company data, Equity Development estimates.



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